

### FY03/2024 (full-term) Materials for Financial Results Briefing

May 10, 2024 GL Sciences Inc. TSE STD (7705)

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# Highlights

### Highlights (financial results)



1	[company-wide] Lo	ower revenue	s / Lowe	r earnings	
	Net sales: Operating profit:	37,148 mil. yen 5,714 mil. yen	-4.0% -5.3%	-1,531 mil. yen -320 mil. yen	(FY2023: 38,679 mil. yen) (FY2023: 6,034 mil. yen)
2	[Analytical Instrume	nt Business】 H	igher rev	venues / High	er earnings
	Net sales: Operating profit: (factors) [Higher revenues	18,281 mil. yen 1,962 mil. yen 3 Sales of consumab and overseas sales		-	(FY2023: 17,163 mil. yen) (FY2023: 1,888 mil. yen) ents increased,
3	[Semiconductor Bus		•••	-	nings
	Net sales: Operating profit: (factors) [Demand decline [Order backlog]		-14.9% -11.1% memories for I	<b>-452</b> mil. yen	(FY2023: 20,003 mil. yen) (FY2023: 4,068 mil. yen) been slightly lessened
4	Automated Recogn	ition Business]	Higher r	evenues / Hig	her earnings
		1,836 mil. yen 134 mil. yen Products integrated in For medical use (inclue ligher revenues/earnin	ding vitalchecl	k system), entry/exit s	(FY2023: 1,513 mil. yen) (FY2023: 67 mil. yen) ecurity system



## Financial results overview (FY03/2024) (company-wide)

### Financial results overview (company-wide)



FY03/2024

### Lower revenues / Lower earnings

### Both Analytical Instrument and Automatic Recognition segments achieved higher revenues/earnings, but for Semiconductor segment, demand still stayed at low level

[Analytical Instrument] Higher revenues / Higher earnings:

Higher sales of consumables in many fields, and also of instruments

Overseas sales is also going strong (such as Asia and North America)

[Semiconductor] Lower revenues / Lower earnings:

Stock accumulated, especially of memories (slightly lessened)

Semiconductor market is expected to continue to steadily expand(in the field of generative AI)

High level of order backlog is still maintained

[Automatic Recognition] Higher revenues / Higher earnings:

Products integrated into instruments: For medical use (including vitalcheck system), entry/exit security system Higher revenues / Higher earnings in every subsegment

				(mii. yen)
	FY03/2023	FY03/2024	+/ %	+/– amount
Net sales	38,679	37,148	-4.0%	-1,531
Operating profit	6,034	5,714	-5.3%	-320
Operating profit rate	15.6%	15.4%	N/A	–0.2 pt
Ordinary profit	6,468	6,108	-5.6%	-359
Net profit attributable to owners of parent	3,499	3,430	-2.0%	-68

(mil. yen)

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### **Cash Flow Statement**



FY03/2024

(mil. yen)

	FY03/2023	FY03/2024	+/– amount
Cash flow from operating activities	1,986	3,526	+1,540
Cash flow from investing activities	-3,596	-1,685	+1,910
Cash flow from financing activities	1,891	-1,188	-3,079
Increase (decrease) in cash and cash equivalents	436	819	+383
Cash and cash equivalents at beginning of period	5,611	6,047	+436
Cash and cash equivalents at end of period	6,047	6,866	+819

#### Key factors of increase/decrease

[Operating CF]
 FY03/2023: Inventory of Semiconductor Business was strategically increased
 FY03/2024: Less increment of the inventory led to improvement in operating CF
 [Investing CF]
 FY03/2023: Capital investment in the 3rd factory of Techno Quartz in China increased
 FY03/2024: Less expenses
 [Financing CF]
 FY03/2023: Proceeds mainly from long-term borrowing of 3 bln. yen

### **Consolidated Balance Sheet**



FY03/2024

(mil. yen) (mil. ye						(mil. yen)	
	FY03/ 2023	FY03/ 2024	+/– amount		FY03/ 2023	FY03/ 2024	+/– amount
Total current assets	30,038	33,350	+3,311	Total current liabilities	10,314	10,607	+293
Property, plant				Total non-current liabilities	5,119	4,750	-368
and equipment	17,026	17,065	+38	Total liabilities	15,433	15,358	-74
Intangible assets	496	637	+141	Total shareholders' equity	28,588	31,352	+2,763
Investments and	3,449	4,513	+1,063	Total accumulated other comprehensive income	1,301	2,290	+988
other assets	3,443	4,515	+1,005	Non-controlling interests	5,687	6,566	+878
Total non-current assets	20,972	22,216	+1,244	Total net assets	35,578	40,209	+4,630
Total assets	51,011	55,567	+4,555	Total liabilities and net assets	51,011	55,567	+4,555



## Financial results overview (FY03/2024) (by segment)

### **Business structure**



Three business segments promote extensive growth together

Analytical Instrument Business (stably growing) Semiconductor Business (remarkably growing) Automatic Recognition Business (new business)

> Semiconductor Business

Automatic Recognition Business

#### **Analytical Instrument Business**

Semiconductor



consolidated subsidiary 65.7%

Automatic Recognition



consolidated subsidiary 100%



### **Overview by segment**

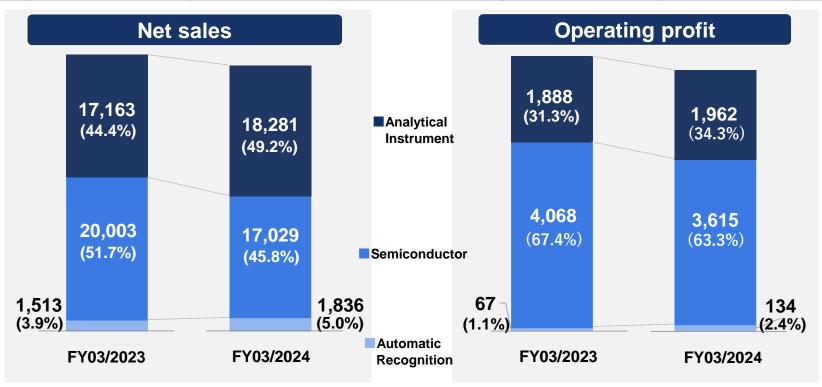


(mil. ven)

FY03/2024

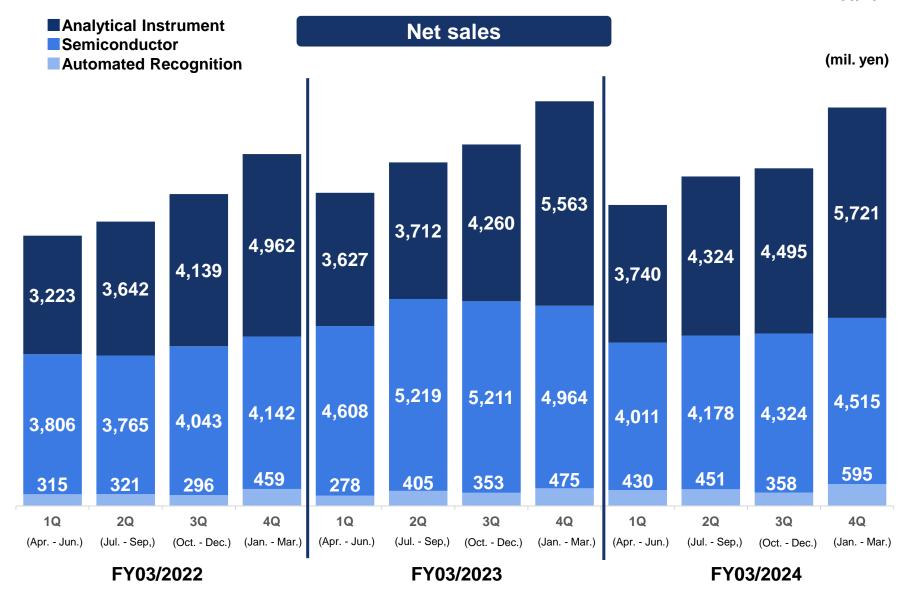
[Net sales] Analytical Instrument and Semiconductor segments are nearly equal. These two segments account for c.a. 95%.
 [Operating profit] The former is c.a. 30% and the latter is c.a. 60%.

	Net sales	Sales share	Operating profit	Operating profit share		
Analytical Instrument Business	18,281	49.2%	1,962	34.3%		
Semiconductor Business	17,029	45.8%	3,615	63.3%		
Automatic Recognition Business	1,836	5.0%	134	2.4%		

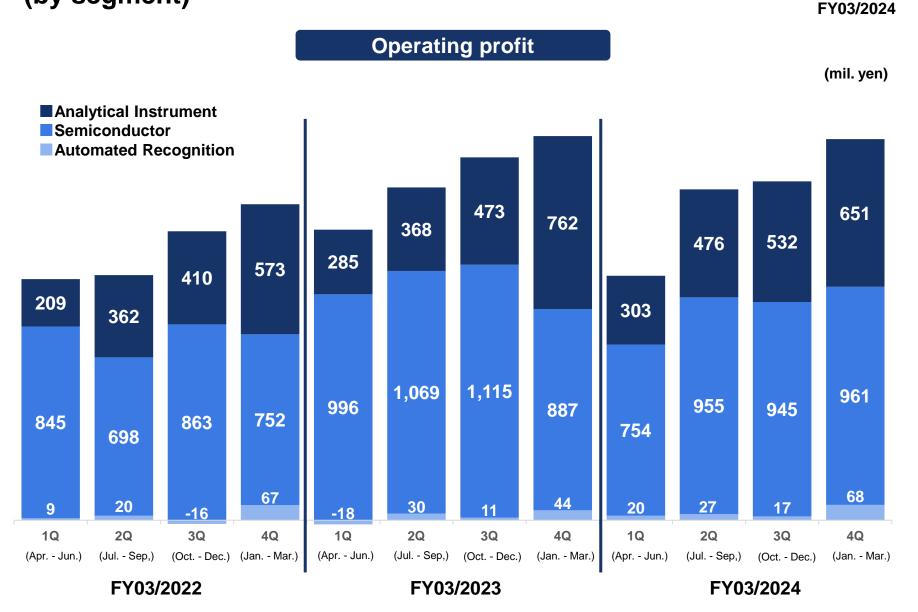


### Q by Q transition of Net sales (by segment)





### Q by Q transition of Operating profit (by segment)



**G GL** Sciences

### Financial results overview (by segment): Analytical Instrument Business



FY03/2024

### Higher revenues / Higher earnings

[Higher revenues] Sales of consumables for many fields and overseas sales are going strong (mil. yen)

	FY03/2023	FY03/2024	+/ %	+/– amount
Net sales	17,163	18,281	+6.5%	+1,118
Operating profit	1,888	1,962	+3.9%	+74
Operating profit rate	11.0%	10.7%	N/A	–0.3 pt
			Factors, etc.	
Net sales         (mil. yen)         17,163         18,281         FY03/2023         FY03/2023         FY03/2024	Operating profi	2 Consuma testing, ar In parti- reagen the up Sales of C on the up quality an carbon ne (There were equipmen < Overseas [Higher rev In broad r Sales of Consum Sales of Consum	reased in many fields] bles related to such as food and inorganic chemistry cular, sales of LC columns, c ts and products related to aft GC-related instruments / thir (e.g. GLS/third-party LC ins alysis and contract testing, cutral researches) only limited influences of su it work at some customers) net sales >	components, standard eer-sales services were on ad-party instruments were struments for water customized ones for uch as delay in North America ttical companies and sis were on the up

### **Analytical Instrument Business**

(Our strength)



Domestically, sales staff with technical expertise in analytics sell instruments after offering applications adapted to each customer's needs and roll out their business around sales of consumables necessary after installation

	What to sell	Product knowledge	After sales	Profit rate
Instruments makers in general	Only their own products	Only for their own instruments	Mainly support for maintenance and updates	$\bigcirc$
Dealers in general	Wide variety of products from partnering makers	While dealing with various products, they sometimes need support of makers concerning professional domains	Consumables are also offered as needed Availability of technical consultations is limited	$\sum$
GL Sciences	Own products plus third-party products	Also for third- party products by applying knowledge of our own products	Consumables are also offered as needed Not only responding to technical consultations, applications (applied data) are offered	By selling our own products, better profit rate can be achieved than pure dealers

### Analytical Instrument Business Sales share by region



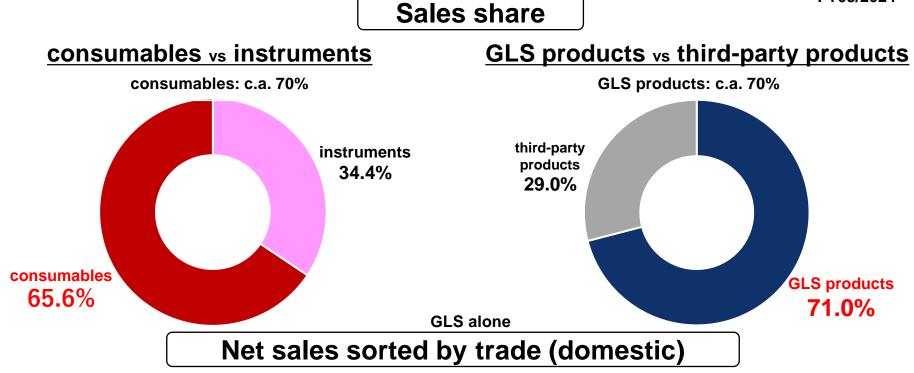
#### Domestic: 77% and Overseas: 23% (mainly Asia), both maintaining steady growth

(mil. yen)

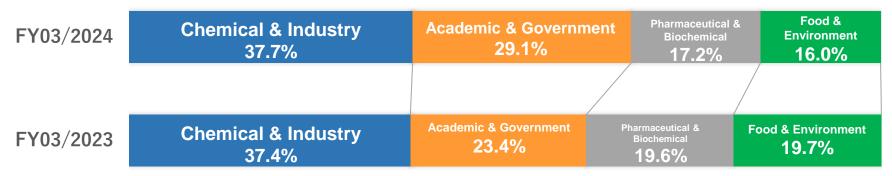
	EV/00/0000	YoY			FY03/2024	
	FY03/2023	FY03/2024 —	+/ %	+/– amount	share (%)	
Domestic	13,224	14,071	+6.4%	+846	77.0%	
Overseas	3,938	4,210	+6.9%	+271	23.0%	
North America	434	544	+25.2%	+109	3.0%	
Asia	2,572	2,717	+5.6%	+144	14.8%	
Others	931	948	+1.9%	+17	5.2%	
Total (Domestic + Overseas)	17,163	18,281	+6.5%	+1,118	100.0%	

### Analytical Instrument Business Sales share by item





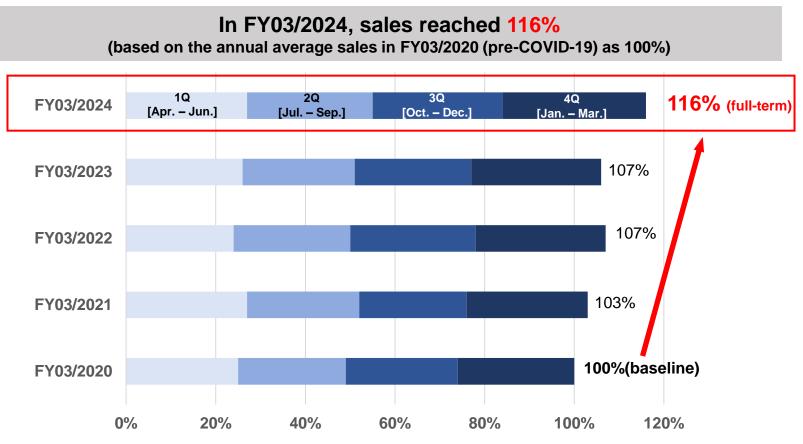
#### Chemical & Industry is the largest, accounting for c.a. 40%



### **Analytical Instrument Business**



#### Sales of our original consumable "Inert Family\*" is going strong



Note: Data are of GL Sciences alone, meaning overseas consolidated subsidiaries are not included

\* Inert Family: Among the original consumables manufactured by our Analytical Instrument Business segment, this is a principal product line and contributes very highly to overall profit There are mainly three types: LC column, Solid-phase extraction cartridge, and GC column

### Financial results overview (by segment): Semiconductor Business

FY03/2024

FY03/2023

FY03/2023

FY03/2024



### Lower revenues / Lower earnings

Despite demand decline for semiconductors for PC/smartphones,

#### overall order backlog continued to stay at high level

(mil. ven)

FY03/2024

	Overall Order Dack	(mil. yen)			
	FY03/2023	FY03/2024	+/ %	+/– amount	
Net sales	20,003	17,029	-14.9%	-2,973	
Operating profit	4,068	3,615	-11.1%	-452	
Operating profit rate	20.3%	21.2%	N/A	+0.9 pt	
Net sales	Operating profit		Factors, etc.		
(mil. yen)	4,068	5 slightly I POSITIVE F [Efforts to • Exploitatio • Preparatio • Promotion [Demand of	decline] ed stock mainly of mem <mark>essened</mark>	or markets] oduction output ve AI markets]	

- Constructing new/additional factories of cutting-edge semiconductors (domestic and overseas)
- · Proactive capital investment  $\rightarrow$  Expectation of steady growth

#### [Order backlog]

High level of order backlog is maintained

### Semiconductor Business Sales share by region



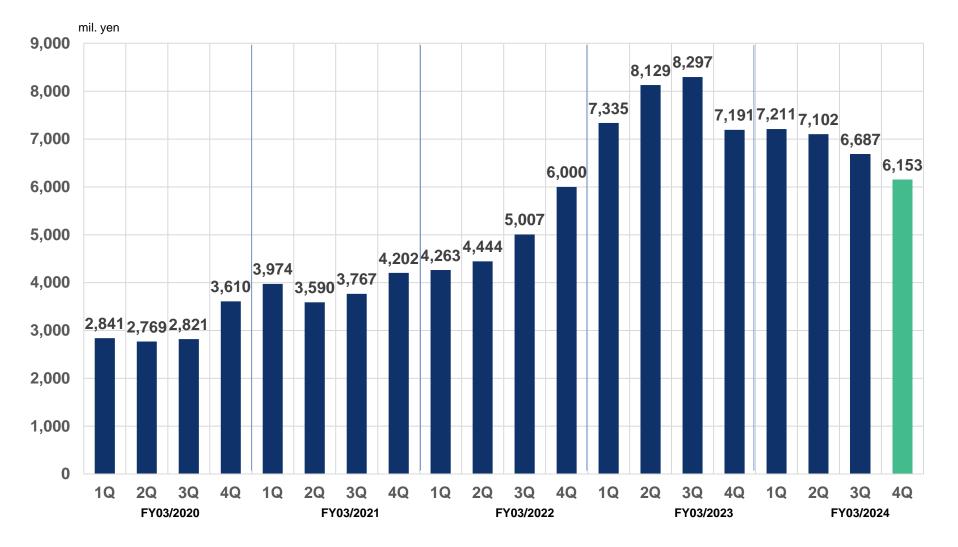
Domestic and overseas sales are nearly equal

mil. yen

	EV/00/0000			,	FY03/2024
	FY03/2023	FY03/2024	+/ %	+/– amount	share (%)
Domestic	9,895	8,192	-17.2%	-1,703	48.1%
Overseas	10,107	8,837	-12.6%	-1,269	51.9%
North America	792	687	-13.4%	-105	4.0%
Asia	9,306	8,136	-12.6%	-1,169	47.8%
Others	8	14	+72.9%	+6	0.1%
Total (Domestic + Overseas)	20,003	17,029	-14.9%	-2,973	100.0%

### Semiconductor Business Transition of order backlog





### **Financial results overview** (by segment): *Automated Recognition Business*



### **Higher revenues / Much higher earnings**

Higher revenues/earnings in every subsegment

(mil. yen)

	FY03/2023	FY03/2024	+/ %	+/– amount
Net sales	1,513	1,836	+21.3%	+322
Operating profit	67	134	+98.5%	+66
Operating profit rate	4.5%	7.3%	N/A	+2.8 pt
Net sales	Operating profit	t	Factors, etc.	
1,513 FY03/2023 FY03/2024	67 FY03/2023 FY03/20	<ul> <li>subsegmer "Finished p (Recovery</li> <li>Plans for turned to been sha</li> <li>Fsteady</li> <li>Products microcom</li> <li>For me</li> <li>Entry/e</li> <li>Other aut facilities</li> </ul>	hieved in every into instruments", rs in many fields have g-term forecasts have ts, with secure ack system) ucts for housing	

# Progress relative to full-term performance forecasts



(mil. yen)

# Both Net sales and Operating profit ended up almost the same as the forecasts

		FY03/2024 forecasts*	FY03/2024 actual	achieved
	Analytical Instrument	18,310	18,281	99.8%
	Semiconductor	16,450	17,029	103.5%
Net sales	Automated Recognition	1,780	1,836	103.2%
	Total	36,540	37,148	101.7%
o	Operating profit		5,714	98.9%
Ordinary profit		6,050	6,108	101.0%
Net profit attributable to owners of parent		3,500	3,430	98.0%

\* Performance forecasts as amended on Oct. 31, 2023



#### Each segment has proactively promoted its efforts to business improvement

	Measures	Progress (full term)
Analytical	<ul> <li>To strengthen sales of LC columns</li> </ul>	<ul> <li>Overseas sales helped full-term sales results exceed those of FY03/2023.</li> <li>Sales increased not only due to price revision and foreign exchange, but also on the quantity basis.</li> </ul>
Instrument Business	<ul> <li>To expand business areas in relation to the next-generation energies and carbon- neutral technologies</li> </ul>	<ul> <li>Sales of GC-related instruments is going strong, mainly those for chemical/industry trade and for academia, including customized ones.</li> </ul>
Semiconductor Business	<ul> <li>To respond to the control over export to China by the USA</li> </ul>	<ul> <li>There were few impacts on the performance in FY03/2024.</li> <li>Approaches to makers of semiconductor manufacturing devices in China will continue for the next FY03/2025, in view of risks of regulations which might be tightened in the future.</li> </ul>
Automated	<ul> <li>To put devices equipped with secure microcontrollers to market</li> </ul>	<ul> <li>OEM manufacturing of finished products and OEM development of products integrated into devices have both proceeded smoothly. In addition, discussions on specifications in order for realizing inquiries from new similar markets have become more active.</li> </ul>
Recognition Business	<ul> <li>To start providing solutions targeted at parking markets</li> </ul>	<ul> <li>Following a range of assessment and verification during 2Q through to 4Q, specifications for mass-production have been largely determined.</li> <li>Aiming at market release during FY03/2026, prototyping for mass-production and manufacturing the first lot are planned.</li> </ul>

FY03/2024

### **Transitions of depreciation** and capital investment

FY03/2022 - FY03/2024

#### (Depreciation) **FY03 FY03 FY03** +/-+/- % 540 2022 2023 2024 amount 532 Analytical 540 532 +1.5% +7 546 Instrument 546 Semiconductor 1,154 936 +23.3% 608 +2171,154 936 Automated 5 2 4 +21.0% Recognition +0 608 Total 1,698 5 1,157 1,472 +15.4% +226 4 2 FY03/2022 FY03/2023 FY03/2024 Analytical Instrument Semiconductor [Capital investment] Automated Recognition **FY03 FY03 FY03** +/-+/- % 1.098 2022 2023 2024 amount 343 Analytical 524 343 1,098 -52.2% -573 Instrument 524 Semiconductor 1,185 2,425 2,210 -46.4% -1.025 2,425 2,210 Automated 14 1,185 14 3 +315.0%+10 Recognition Total 1,722 3 14 14 2.783 3.312 -48.0% -1.589

FY03/2022

FY03/2023

G 6L Sciences

(mil. yen)



## Performance/Dividend forecasts (FY03/2025)



# Performance/Dividend forecasts (FY03/2025) (company-wide)



#### Revenues are expected to grow steadily

(Performance forecasts for the joint holding company are planned to be announced as appropriate)

(mil. yen)

	FY03/2024 actual	FY03/2025 (forecasts*)	+/– % (YoY)	+/– amount (YoY)
Net sales	37,148	39,120	+5.3%	+1,971
Operating profit	5,714	5,980	+4.7%	+265
Operating profit rate	15.4%	15.3%	N/A	–0.1 pt
Ordinary profit	6,108	6,030	-1.3%	-78
Net profit attributable to owners of parent	3,430	3,320	-3.2%	-110
Annual dividend (yen)	70	N/A*	N/A	N/A

(Note)

The Company is going to carry out management integration with Techno Quartz Inc.

by establishing a joint holding company on October 1, 2024.

The above-described performance forecasts are calculated assuming current organization of the Company.

\* Dividend after management integration is yet to be determined

### Performance forecasts (by segment) (FY03/2025)



#### Revenues are expected to grow steadily

(Performance forecasts for the joint holding company are planned to be announced as appropriate)

(mil. yen)

		FY03/2024 actual	FY03/2025 (forecasts*)	+/– % (YoY)	+/– amount (YoY)
	Net sales	18,281	19,200	+5.0%	+918
Analytical Instrument Business	Operating profit	1,962	2,130	+8.5%	+167
Busiliess	Operating profit rate	10.7%	11.1%	N/A	+0.4 pt
	Net sales	17,029	17,960	+5.5%	+930
Semiconductor Business	Operating profit	3,615	3,730	+3.2%	+114
	Operating profit rate	21.2%	20.8%	N/A	–0.4 pt
Automated Recognition Business	Net sales	1,836	1,960	6.7%	+123
	Operating profit	134	120	-10.8%	-14
	Operating profit rate	7.3%	6.1%	N/A	–1.2 pt

(Note)

The Company is going to carry out management integration with Techno Quartz Inc.

by establishing a joint holding company on October 1, 2024.

The above-described performance forecasts are calculated assuming current organization of the Company.

### Strategies and measures (FY03/2025)



Analytical Instrument Business	<ul> <li>Domestic: Efforts to expand values for customers</li> </ul>
	<ul> <li>Overseas: Sales expansion of GLS products</li> </ul>
Semiconductor	<ul> <li>Ongoing sales expansion to makers of semiconductor manufacturing devices in China</li> </ul>
Business	$\cdot$ To embody future capital investment plan
Automated	<ul> <li>Collaboration with partner companies in relation to systems</li> </ul>
Recognition Business	<ul> <li>New development and usage expansion in relation to modules</li> </ul>

### Measures (FY03/2025): Analytical Instrument Business



### **Domestic:** Efforts to expand values for customers

- To follow more third-party instruments (handled by our field engineers\*)
- To enhance products database (in view of utilizing EC sites)

\* **Field engineers** are engineers in charge of installation, maintenance and other operations of instruments

### **Overseas:** Sales expansion of GLS products

 Among GLS products which have been sold mainly in Japan, especially instruments with plenty of actual sales results should be offered more widely to overseas markets



Fully Automatic Solid Phase Extraction System AquaTrace ASPE899



Purge & Trap Sample Concentration System PT 7000

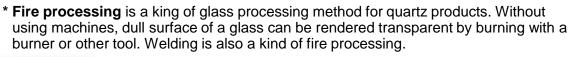
### Measures (FY03/2025): Semiconductor Business



Ongoing sales expansion to makers of semiconductor manufacturing devices in China

### To embody future capital investment plan

- To expand manufacturing capacity for fire-processed\* products
- To automate part of machining processes





Next to Zao-South Factory



**Kitakata Factory of AISINTEC** 

### Measures (FY03/2025): Automated Recognition Business



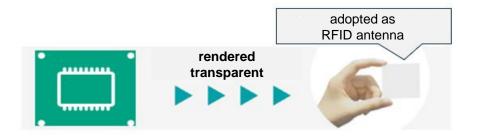
#### Collaboration with partner companies in relation to systems

- Sales collaboration of instruments equipped with modules handled by this segment
- To promote popularization of systems for disaster prevention/response
- $\boldsymbol{\cdot}$  To add more functions to renewal systems



#### New development and usage expansion in relation to modules

- Sales expansion and application of readers for IC cards for transport services
- Stricter security measures by incorporating secure microcontrollers
- To appeal convenience of film antennas (used as transmissive antenna and as flexible antenna)







# Topics

# Management integration with Techno Quartz Inc.



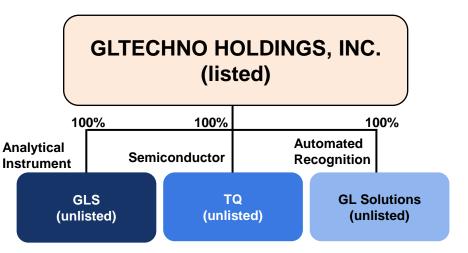
**Overview of management integration** 

Method of integration	Management integration by means of joint share transfer
Share transfer ratio	GL Sciences (GLS) : Techno Quartz (TQ) = 1 : 2.10

#### **Future schedule**



Structure of the joint holding company



\* GL Solutions, a subsidiary of GLS, will be a subsidiary wholly and directly owned by the joint holding company on or after Oct. 1, 2024

# Background and purposes of the management integration



#### To build up a robust base of group management

by separating group management from operational companies

To accelerate improvement in corporate values

#### by allocating optimum management resources and by capturing opportunities for growth more strongly

Shared management philosophy "A stockholder and a staff show the sociality sufficiently to society, and raise the existence value, and win prosperity of a staff individual and make maintenance of an enterprise and development be, and distribute the technology and the benefit obtained from there among society justly."			
Company name	<b>GL</b> Sciences Inc.	ブラン テクノクオーツ株式会社 Techno Quartz Inc.	
Line of business	Analytical Instrument Business	Semiconductor Business	
Main products	Instruments/consumables for gas chromatograph and liquid chromatograph	Quartz glass & silicone products for semiconductor manufacturing devices	
Category	Manufacturing industry (development, manufacture, sales)	Manufacturing industry (development, manufacture, sales)	
Customers	In many fieldsMainly those involved inCustomers(chemical, government, environment, pharmaceutical, etc.)semiconductor manufacturing device		
Suppliers	Suppliers From wide variety of suppliers Highly dependent on certain		
Features	Market volatility is small, and gradual but steady growth can be anticipated. Revenue base is stable, not much affected by economy.	Investment directly leads to growth. Even though somewhat susceptible to economic trend, remarkable growth can be anticipated in the future.	

### Overview of the new joint holding company



Trade name	GLTECHNO HOLDINGS, INC.		
Head office	6-22-1, Nishi-Shinjuku, Shinjuku-ku, Tokyo		
Organizational structure	Company with Audit and Supervisory Board		
	<b>Representative Director and President</b>	Yoshihiro Nagami	
	Representative Director and Vice President	Ikunobu Sonoda	
Prospective	Director	Osamu Serizawa	
representatives and directors	Outside Director (Audit and Supervisory Board Member)	Takahiro Saito	
	Outside Director (Audit and Supervisory Board Member)	Yumiko Nagasawa	
	Outside Director (Audit and Supervisory Board Member)	Taketo Morita	
Capital	300 mil. yen		
Scheduled establishment	October 1, 2024		
Fiscal term	Fiscal year ended March 31		
Stock Exchange	Standard market of the Tokyo Stock Exchange		

### Approaches through the management integration G GL Sciences

FY03/2024

### Managerial goal of the group for FY03/2027 Net sales: 50 bln. yen

Purposes	Approaches		
Capture opportunities for growth	Strengthen group management base	<ul> <li>Formulate group-wide managerial strategies</li> <li>Manage &amp; accumulate know-hows centrally</li> <li>Pursue inorganic growth</li> </ul>	
	Optimize managerial resources allocation	<ul> <li>Proactively invest in growing fields</li> </ul>	
Improve managerial efficiency	Consider centralized administrative functions	<ul> <li>Strategies-related tasks         <ul> <li>Company-wide strategies &amp; resources allocation, etc.</li> <li>Administrative tasks             General affairs, accounting, finance, IR, etc.</li> <li>Personnel-related tasks             Recruitment, education, fostering, etc.</li> <li>IT-related tasks             DX promotion, future system planning, etc.</li> </ul> </li> </ul>	
Accelerate decision- making	Separate development of strategies for group management from business operations	<ul> <li>Clarify profitability &amp; managerial accountability in each business</li> <li>Make each business independent to accelerate decision-making and improve agility</li> <li>Strengthen businesses of subsidiaries</li> </ul>	

### **Approaches to ESG management**



We use electricity from 100% renewable energy certified as non-fossil

Our Fukushima Factory has been using electricity from 100% renewable energy in every manufacturing facility since December 2022.



Sale & purchase agreement executed with
 Yamagata Sun & Forest Association Credit

Techno Quartz executed a sale & purchase agreement executed with "Yamagata Sun & Forest Association Credit" through "J-credit scheme", which has contributed to environment preservation project of Yamagata Pref.



### **Approaches to ESG management**



#### Silver accreditation" as an excellent healthy company

GL Sciences filed "Healthy Company Declaration" to Tokyo Federation of Health Insurance Societies, and worked together on fitness of us all. This approach led to acquiring "Excellent Healthy Company (Silver accreditation)".

#### Techno Quartz awarded "Medal with Dark Blue Ribbon"

Techno Quartz had long supported local society through, for example, utilizing enterprise version of hometown tax donation program, securing labor forces, and project for supporting UIJ turn employment. Such activities were appreciated by Yamagata City and Yamagata Pref., both of which recommend Techno Quartz as a recipient of this medal.





Disclaimer

Materials in this document include prospects of business performance for the future, but they are solely forecasts determined by the Company based on currently available information and accordingly contain potential risks and uncertainty. Therefore, depending on various risks and uncertain elements, actual business performance may substantially differ from the future prospects as described herein.

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[Contact for this document] GL Sciences Inc. TEL: 81-3-5323-6633 FAX: 81-3-5323-6636 URL : https://www.gls.co.jp

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